



## Fort Worden Advisory Committee (FWAC)

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<http://parks.state.wa.us/511/Fort-Worden>

**Fort Worden**  
State Park Conference Center

### COMMITTEE MEETING MINUTES (approved)

Thursday, September 20, 2018

**Members Present:** Kevin Alexander, Zan Manning (for Partners), Brian Hageman, Steve Reed, Darcy McNamara, Joyce Francis, Dave Given, Tom Ferrell, Karolina Anderson, and John Polm

**Members Absent:** Joan Best, Kate Dean, Pam Adams, Pete Hanke, and Susan Cronshaw

**Guests Present:** Rob Birman (Centrum)

- I. **July 19 Meeting Minutes** were approved with amendments (**final attached**):
  - A. Item II.B.2 should read, “Bats still in the Belfry (loft). Until newborns depart, probably in August, work in the attic can’t start.”
  - B. Item II.B.7 should read, “Friends members will assist with fixing the breach in the sand dune once the State decides on a final plan.”
  - C. Item II.E.1 should read, “Now that China will no longer take a lot of our recycling.
  - D. Item III.B should read, “An exemption requires the developer to provide 20% affordable housing units. Developers get 12 years of tax exemption for both homes for sale and rental.”
  
- II. **Centrum Presentation** by Rob Birman (**PDF attached**):
  - A. ~13,000 ticket buyers and ~2,000 program participants from all over the country
  - B. \$1.1 million in workshop revenue, much of which goes to PDA for food and housing. Ticket sales are holding steady at \$250K, limited by size of performance venues.
  - C. In 2013, when Rob began, Centrum was in debt - \$400K to Parks and another \$400K to maxed-out lines of credit. Made great effort to improve the financial position; the endowment fund has grown by 400%. This year, Centrum put aside \$750K cash reserve.
  - D. Programs - All programs use every space at FW as learning opportunity
    1. Explorations in March (grades 7-9) - Week-long immersive program for ~70 children from 16 cities in WA (this year) who use creativity to challenge their capabilities. This week-long, immersive, residential is model for many other programs.
    2. Water World in April (grades 5-6) - In partnership with Marine Science Center, 63 participants from 43 cities in WA.
    3. Choro in April (Brazilian Music Form) - 64 participants from US and Canada (120% of enrollment target)

4. Voices from the Fields Arts Academy in June - 56 students from migrant families from 10 cities, plus educators from their communities. Partnered with Office of Superintendent of Public Instruction (OSPI) and fully funded by them.
5. Chamber Music Workshop in June - 10 students per year, fully supported and mentored by musicians in residence. Includes public master classes and public performances.
6. Voice Works in June - Non-judgmental singing for 146 participants this year. Ends in polkadot dance.
7. Fiddle Tunes - Biggest program of the year over July 4 weekend. 42<sup>nd</sup> year. 370 participants, 68 <18 years. Many families. Some 3<sup>rd</sup>-generation participants.
8. Free Friday events on the grass.
9. Writers Conference (in July) - 135 adult writers, plus 19 high schoolers
10. Jazz Festival in July - 2<sup>nd</sup> largest program and most profitable. 205 participants, one-half <18, and audiences of 3,000. Moved all the clubs to FW so that <18 could participate.
11. Acoustic Blues in August - 166 participants. Honored an activist who helped challenge record companies to give blue's descendants their due, Dick Waterman.
12. Dance This! in August - Partnership with STG. This year 72 high school dancers from 21 cities.
13. Olympic Music Festival - 5 weeks of concerts in partnership
14. Ukulele Festival sold out again, grown for 5 years without advertising.
15. Native American Voices (new in development) - Grant from OSPI to build program similar to migrant children program, 3 programs per year.
16. Storytelling in November (new in development)
- E. Centrum received a \$364K Matching Grant from Murdock Charitable Trust to upgrade lighting at Wheeler Theatre and McCurdy. With LEDs, there will be an 85% energy reduction.
- F. Artists in Residence - More than 200 artists for one month during the year, currently looking at a \$1.5 capital campaign to renovate AIR housing.
- G. Centrum generated \$778,606 for PDA and benefitted from >300 volunteers.
- H. Gala in October generates \$150K.
- I. \$150K in scholarships for all programs. Sign up (Centrum Super Tuesday) opens on election day, Nov. 6. 79% of Centrum's donations come from outside Jefferson Co.
- J. Concerned that PDA uphold mission for Lifelong Learning Center. Want to see leveraging national-level funding to subsidize programming.
- K. Funding in a Nutshell - \$250K from OSPI, \$1Mil in grants, \$1Mil in program revenue, \$1Mil in donations.

### III. FORT WORDEN STATE PARK AREA UPDATES:

#### A. PDA - Karolina

1. Assured members that PDA board and staff share the concern with keeping aligned with the **LLL vision**, and the conversation is still alive. The new Chief Strategy Officer, Rufina Guray, is tasked with holding the vision with us all.
2. In response to question from Tom about finance of **capital improvements by partners**, Karolina explained that capital improvement by partners are calculated to reduce rent.

3. **Maker's Square** is on schedule. Move of maintenance materials from 305 is happening. On the bats, Brian added that one-way exit "socks" need to be installed that allow them to leave and not re-enter, but there are air vents that need to be covered to prevent return. \$7.5 mil has so far been raised (including historic tax credits) of the total estimated cost of \$14 mil, even before a capital campaign has been launched. The 30-month window started on Jan. 1, 2018, so time is ticking but PDA feels they are on track.
4. **Jazz and Blues and Modest Mouse Concert** (new partnership with Seattle Theatre Group with 5K participants) big successes. STG is a great new partner who is greatly aligned with our LLL vision, including moving toward zero-waste events.
5. **New Staff Committees** are at work:
  - a. **LLL/FW branding** has developed plan, which will be brought before Community Stakeholders, Partners, and others).
  - b. **FW Economic Impact** - Earth Economics is assisting to gathering data to tell this story.
  - c. **Hospitality and Culinary Arts Program**
6. **Fortopia** - Only 10 participants currently, which is disappointing but time was tight. Minimum was originally set for 20, but Kevin understood they may proceed regardless. Joyce told of recent and highly-attended workshop on Co-Housing and encouraged PDA to re-consider that topic for the future.

## B. State of the Park- Brian

1. **Pier/Boat Launch Area** - A consultant has been selected to do a pre-design project for the area. The pier is aging, and the boat launch fills with sand. Parks wants a vision for a potential aquarium and a more-useful boat launch.
2. **New Maintenance Shop** - Final walk-through with contractor completed, now moving in but challenging with reduced staff, but Parks has brought in some additional staff and resources.
3. **Artillery Hill** - Seeking to polish the area (painting, graffiti removal, trimming and mowing) to a park-like atmosphere for historic structures
4. **Peace Mile/Chinese Gardens Interpretive Trail** - Zan and FFW have been working with Brian on a vision, realizing challenges due to ADA requirements. FFW is also underwriting the installation of one panel at Point Wilson for the Chetzemoka Interpretive Trail currently being developed by local tribes.
5. **Maintenance Supervisor** - Russ Hendricks retired at the end of August, and Brian will be interviewing from 12 applicants.
6. **150<sup>th</sup> Anniversary of Rothchild House** - Celebrated on August 25. JCHC, members of the public and descendants of the Rothchilds were in attendance. About \$13K was raised towards exterior painting.

## C. Partners - Zan for Anna

### 1. FRIENDS OF FORT WORDEN

- a. The Friends have purchased and installed 4 more bike racks at Fort Worden. They are located on the east side of building 201 (between CAM and the Administration Building) for the enjoyment of those who work and play at Fort Worden. More bike racks will soon be installed next to the Chapel and Wheeler

Theatre. A telescope will be installed on the bluff beyond Building 225; no fee for using it.

- b. The next Trail Team work party is on Saturday, September 22 from 9:30 - noon. **We will likely have 2 work groups. Group 1 will haul gravel to areas of lower Chinese Gardens Trail and Trail L-7 (the link to Admiralty Ave) that get muddy in winter. Group 2 will remove holly and/or Scotch broom in nearby areas. Take your pick! Meet at 9:30 at the parking areas at the south end of Peace Mile Trail. Bring gloves and water. If you plan to pull invasives, also bring loppers (we'll provide the weed pullers). Equipment will be provided for the gravel hauling team.**

- 2. **RAINSHADOW RECORDING** - Michael Jerome Browne - September 25<sup>th</sup>, 7:30 pm - 9:30 p.m. 3-time Canadian Folk Music Award Winner & Maple Blues Award Winner

### 3. **PENINSULA COLLEGE**

- a. Peninsula College begins fall classes on September 24<sup>th</sup> for credit classes. Non-credit classes begin at various dates throughout the quarter. See our website for info about non-credit course offerings:  
<https://www.campusce.net/pencol/category/category.aspx?C=&S=22>
- b. Peninsula College Foundation and Fort Worden present another year of lectures with Dr. Wes Cecil. Lectures are free and open to the public. The first lecture is on Thursday, September 20<sup>th</sup> at 6pm at Fort Worden in Commons C. The title for this year's lecture series is: "The Transvaluation of All Values". This first lecture is entitled Excess not Shortage.

### 4. **MADRONA MINDBODY**

- a. In August Madrona MindBody hosted a training program with Open Floor International. We had 40 residential guests staying and eating at Fort Worden for this 10 day program. 2/3 of these guests were from foreign countries, including Israel, New Zealand, Australia, Turkey, Argentina, Ireland, England, Italy, Switzerland, Germany, Spain, Netherlands, Mexico.
- b. In September we have 5 new series starting for our local students in the areas of Qigong, yoga, and creativity. At the end of the month we have the founder of Open Floor International teaching a weekend workshop with attendees from throughout the Northwest and beyond. We have added daily classes to our schedule with 23 classes now on our weekly drop-in class schedule.

**D. Friends of Fort Worden & Historic Interpretive Programs** - Kevin had nothing to report due to inactivity this time of year. The COQ will be closing for the season at the end of this month.

**E. Friends of Fort Townsend** - Susan absent with no report

**F. Point Wilson Lighthouse** - Steve reported that there is an agreement to the language to the contract. US Lighthouse Society is considering beginning a new Pt. Wilson

Chapter, which is how Dungeness Lighthouse started, making it a more local organization. When contract is signed and sealed, they can begin a cooperative agreement with PDA toward housing and get the lens refurbished and secured so it cannot be touched or damaged. One side of the duplex is pretty ready for occupancy but the other needs lots of work.

#### IV. UPDATES RELEVANT TO FORT WORDEN:

A. **County - Kate absent with no report**

B. **City - Pam absent with no report**

C. **Port - Pete absent with no report**

D. **School - John**

1. **Thanking PDA** - When earth workers and pavers went on strike at new elementary school, process lost about 16 days, and start of classes was delayed a week. When exploration of using FW proved unworkable, the effort helped convince the state to give a waiver to the 180-day school year.
2. **MOU with PDA** - Currently working on this annual agreement for classroom use at the Schoolhouse for 1<sup>st</sup> and 2<sup>nd</sup> graders and for Senior Symposium in May.
3. **Construction** - Only landscaping and striping is left. Oct 19 will be open house, and all work should be completed in about 45 days.
4. **Cost** - Originally \$28 mil cost with \$40 mil bond, which gave room for contingencies. Costs to date are about \$29.5 mil. John is very pleased with the result; it feels very spacious. Enrollment is up district-wide, especially at elementary level.

#### V. OLD BUSINESS:

- A. **Update on JC/PT Business Community Representative** - Tom is still hoping to get new director to attend a meeting.
- B. **Update on Ad hoc committee for an Honor Wall/Memorial** - No progress.

#### VI. NEW BUSINESS

- A. **Nominations for At-Large Positions for 2019** (two positions) - Darcy will be distributing press release and asked that members take copies and post at spots they may have access to. She will post on our Word Press website and will ask Bill to post on State Parks. Applicants will be interviewed at the Nov 15.
- B. **Increasing Engagement** - Members shared some thoughts about how to more deeply engage and increase public's information about FW. Revisited the idea of an Open House, and members believed there could be money to support this. Brian also suggested FWAC consider expanding mandate to embrace all the parks under his supervision, as he needs more help with others.

**NEXT MEETING**  
**Thursday, November 15 - Seminar Building 297**