



Work Session April 10, 2024 Yakima, WA

Capital Program Update

Presented by:

Andrew Rose - Deputy Director, Parks Development

Kyle Murphy - Capital Program Manager





Agenda

- **Opening Comments**
- **23-25 Capital Budget Update**
- **Program Strategic Improvement**
- **25-27 Capital Budget Development**
- **Requested Action**





Opening Comments

Parks Development Deputy Director



Where are we TODAY!

Sept 2024: Budget finalization and OFM submittal.

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January 2024: HQ & Statewide Program project ID and Prioritization

November/December 2023: Determine Project Priorities by Region

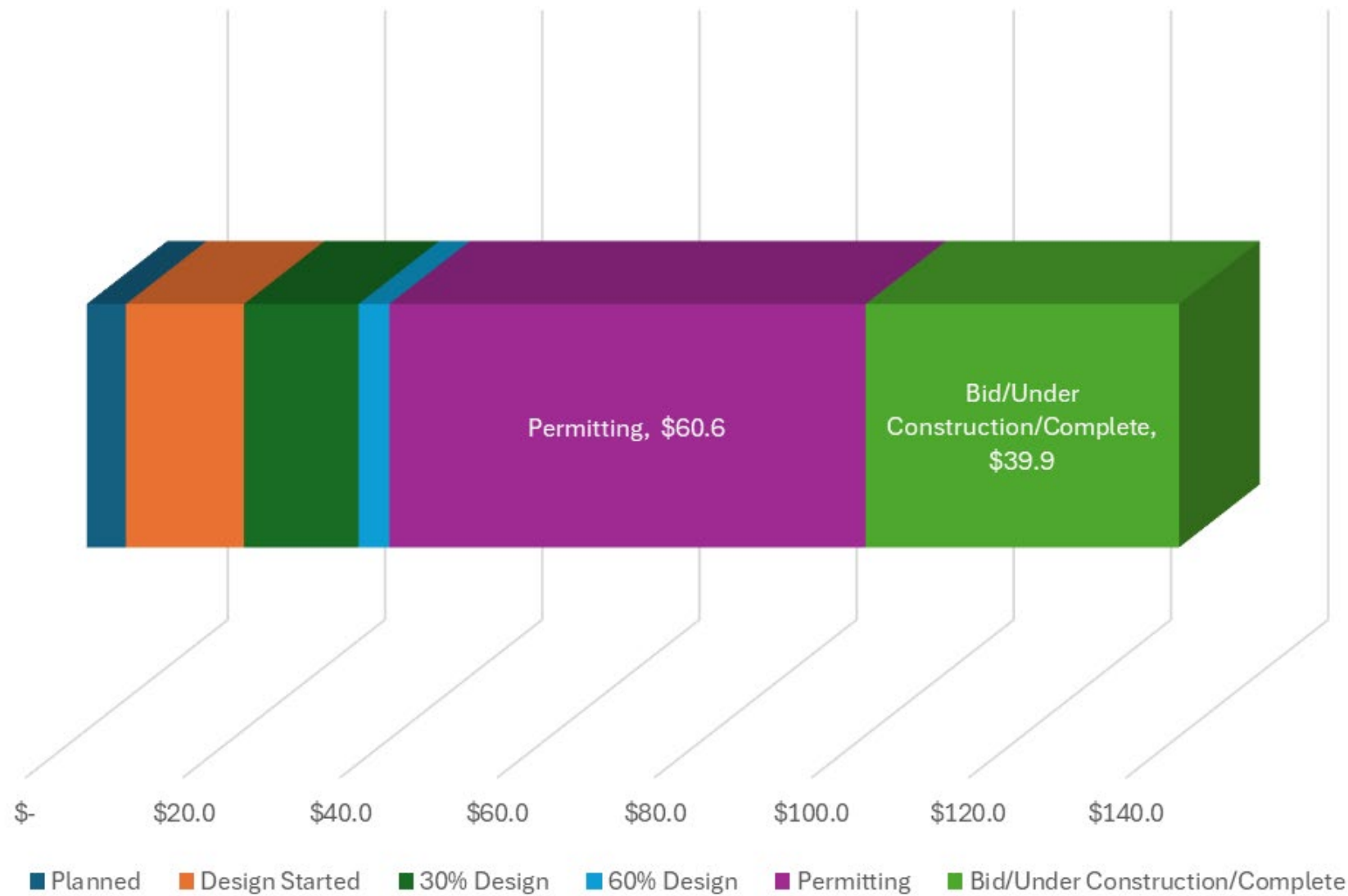
July/August 2023: Engage Area Managers, Maintenance, Stewards, Archaeologists for Areas State-wide

July 19, 2023 Capital Budget Grant Coordination

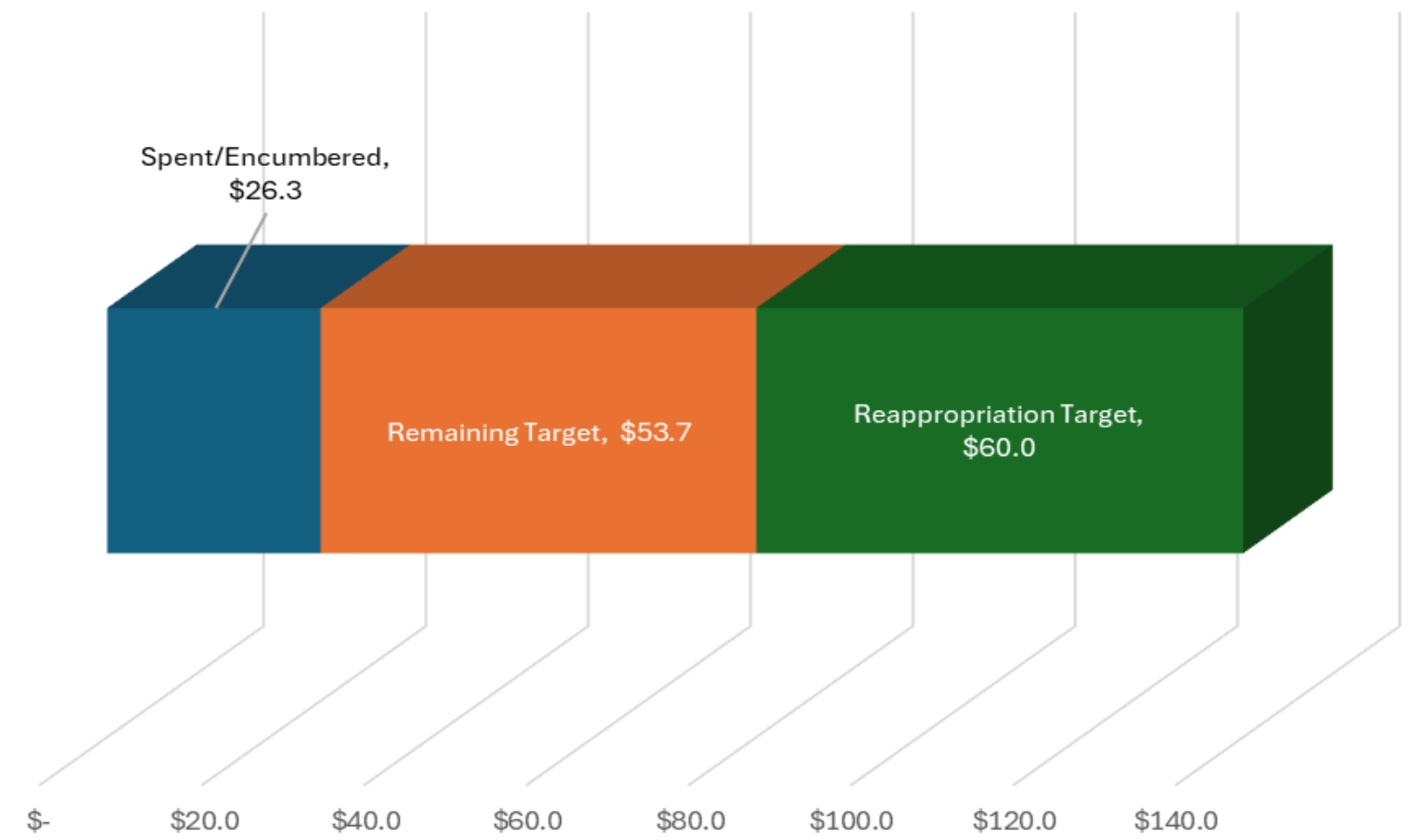


Overall '23-'25 Budget Status

All Projects By Phase



2023-2025 Biennium Progress/Spending Plan



Capital Intel/Impacts

- Regulatory compliance driving timelines
- Construction industry still facing challenges but improving. We are tracking:
 - Unpredictable interest rates
 - Increased subcontractor defaults
 - Connected to lack of workers and interest rates
 - Economy overall, including residential constr.
 - Supply Chain Problems
 - Steel, Lumber, Cooper, Insulation and Labor

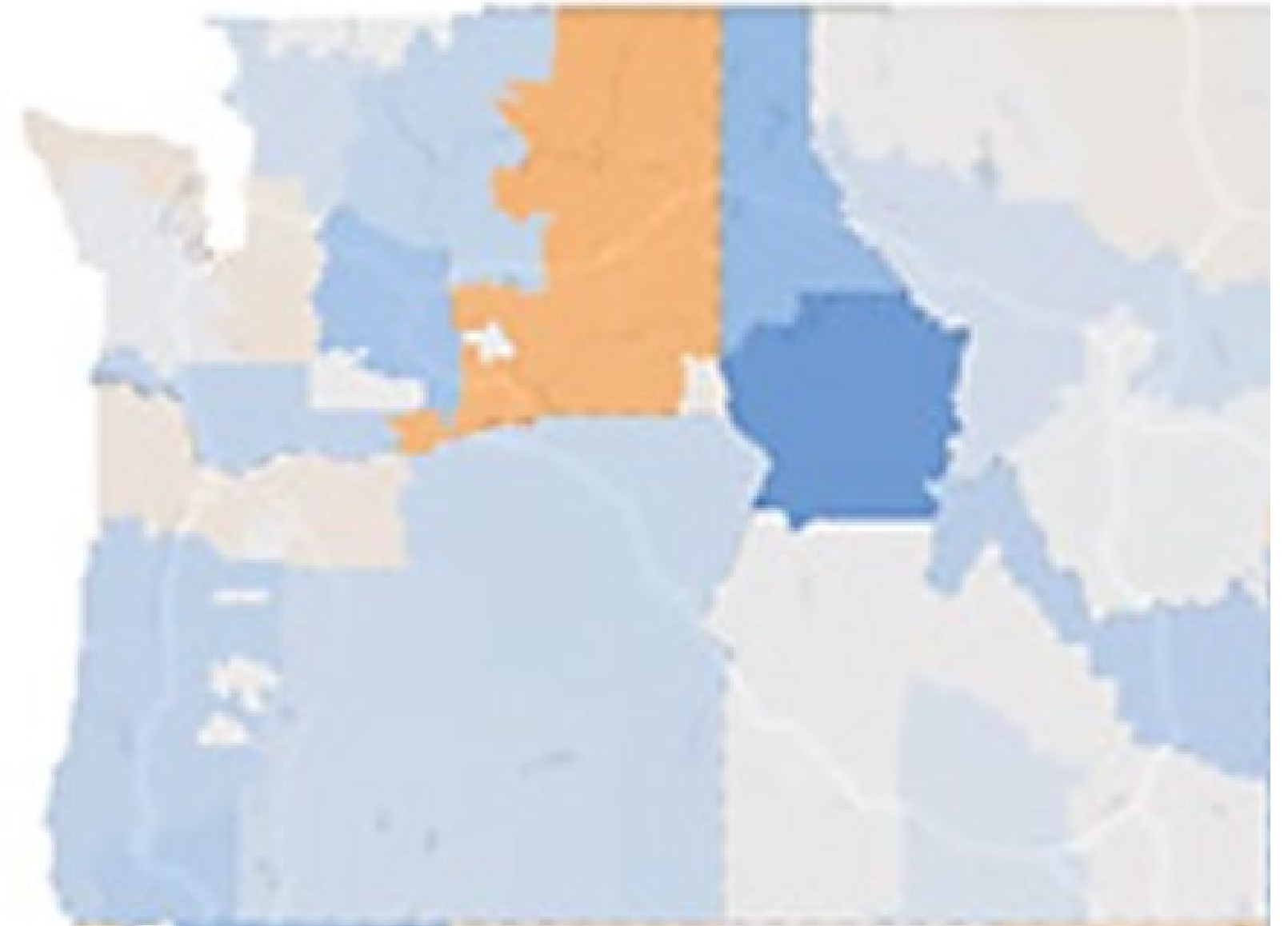
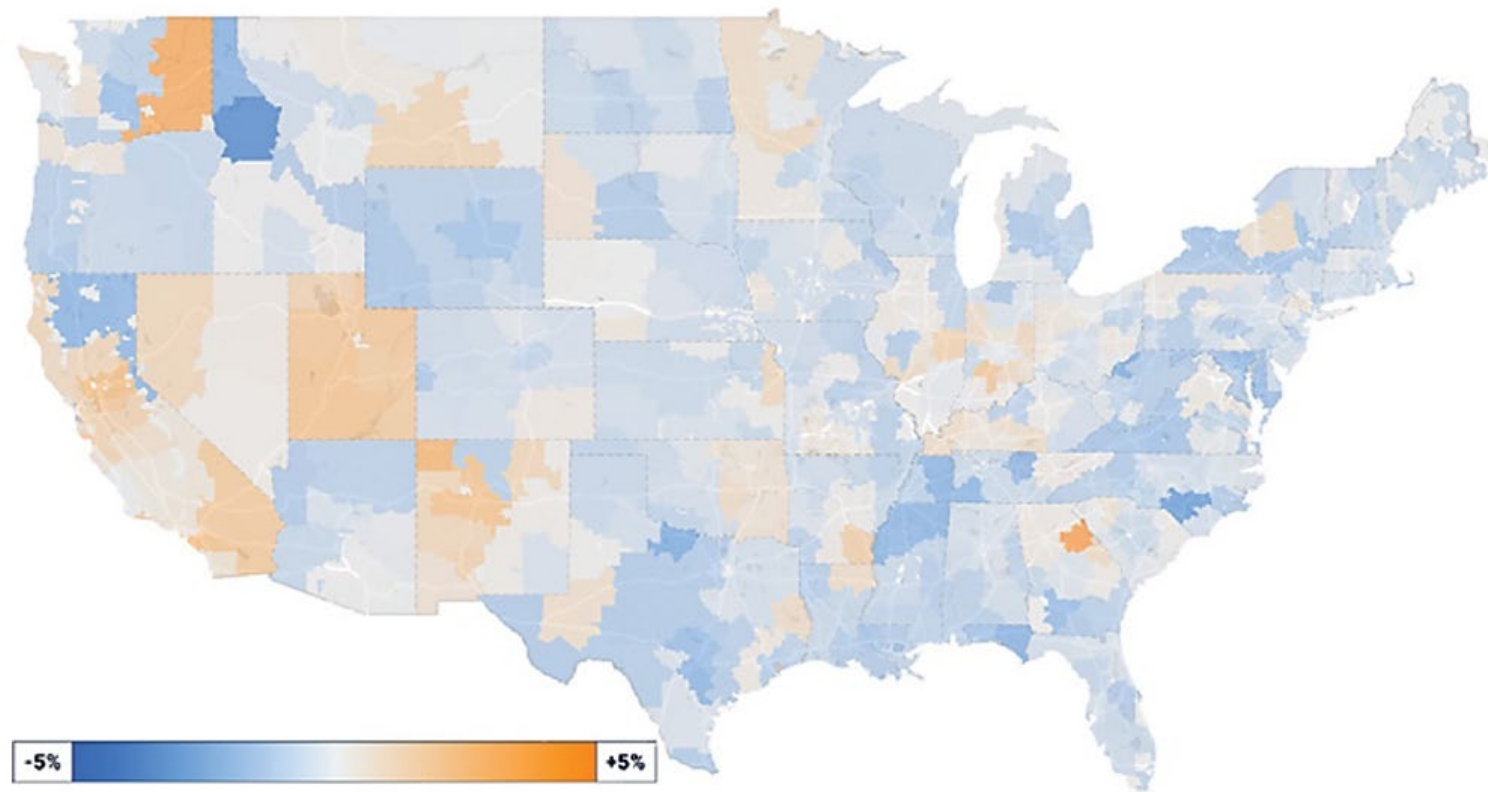


Field Spring New Comfort Station

“The construction industry is set to undergo some significant changes in 2024. As labor shortages and supply chain delays continue to affect operations.”



Cost Fluctuations from Q4 2023 to Q1 2024





Kyle Murphy – Capital Program Manager

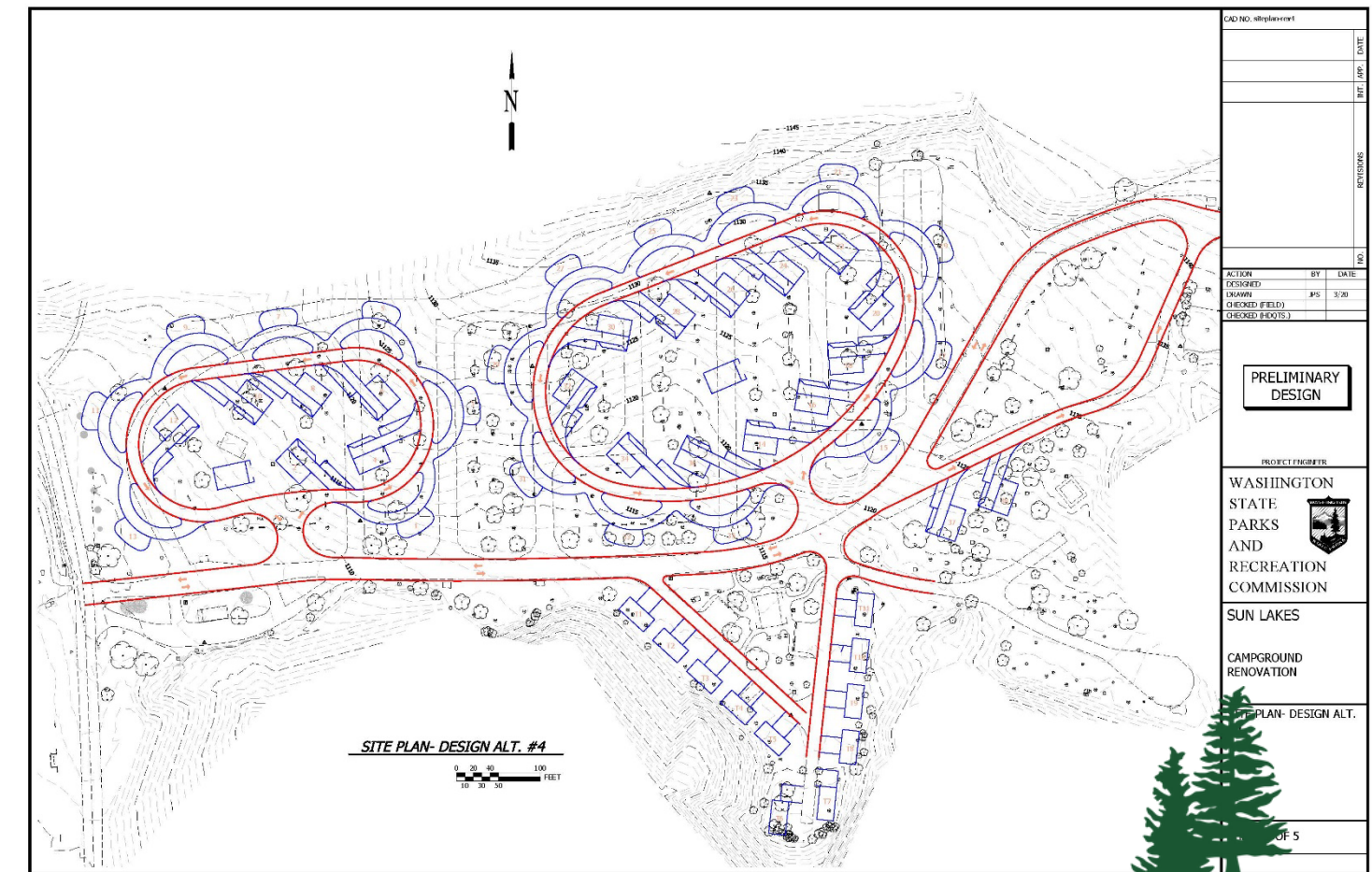


23-25 Capital Budget Update

- **109 Projects - \$140,015,335***
 - \$73,707,000 New Money
 - \$66,312,335 Reappropriation
 - \$26,266,949 Expended/Encumbered = 19%
- **17 Projects – Design/Permit**
 - \$9,003,404 = 6% of Total Budget
 - 26% - Spent/Encumbered
- **92 Projects – Construction Funded**
 - \$131,987,983 = 94% of Total Budget
 - 18% - Spent/Encumbered

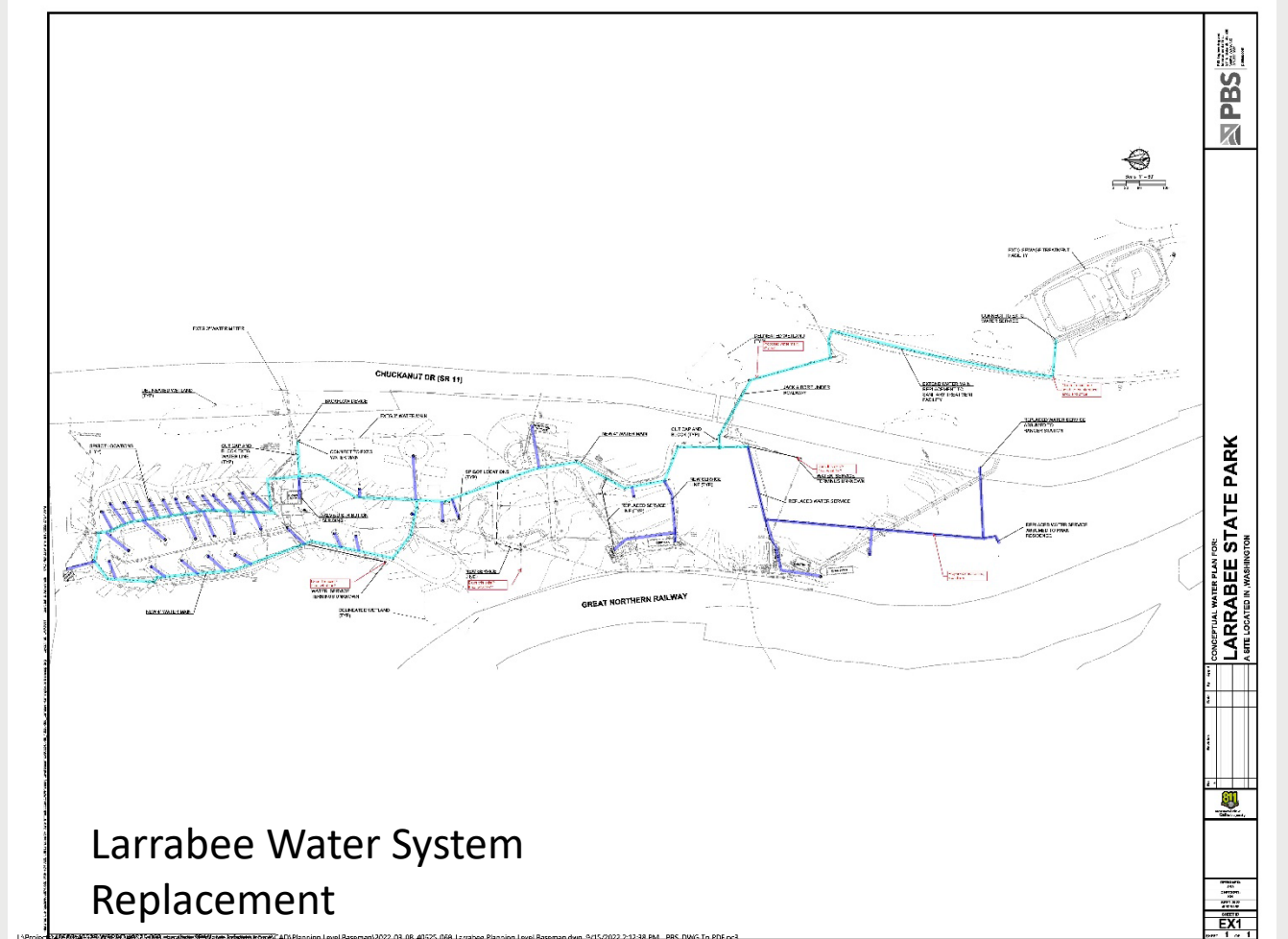


Fort Flagler Primary Power Upgrade



Program Strategic Improvement

- 2023-2029 Capital Program Strategic Plan
 - Scoping Team
 - Structure & Size
 - Right-sizing staffing level
 - Use of consultants and contractors in design/permitting
 - Focused recruitments for needed technical expertise
 - Ex. Structural & Electrical Engineers.
 - Tools
 - IT Improvements
 - Collaboration



Larrabee Water System Replacement

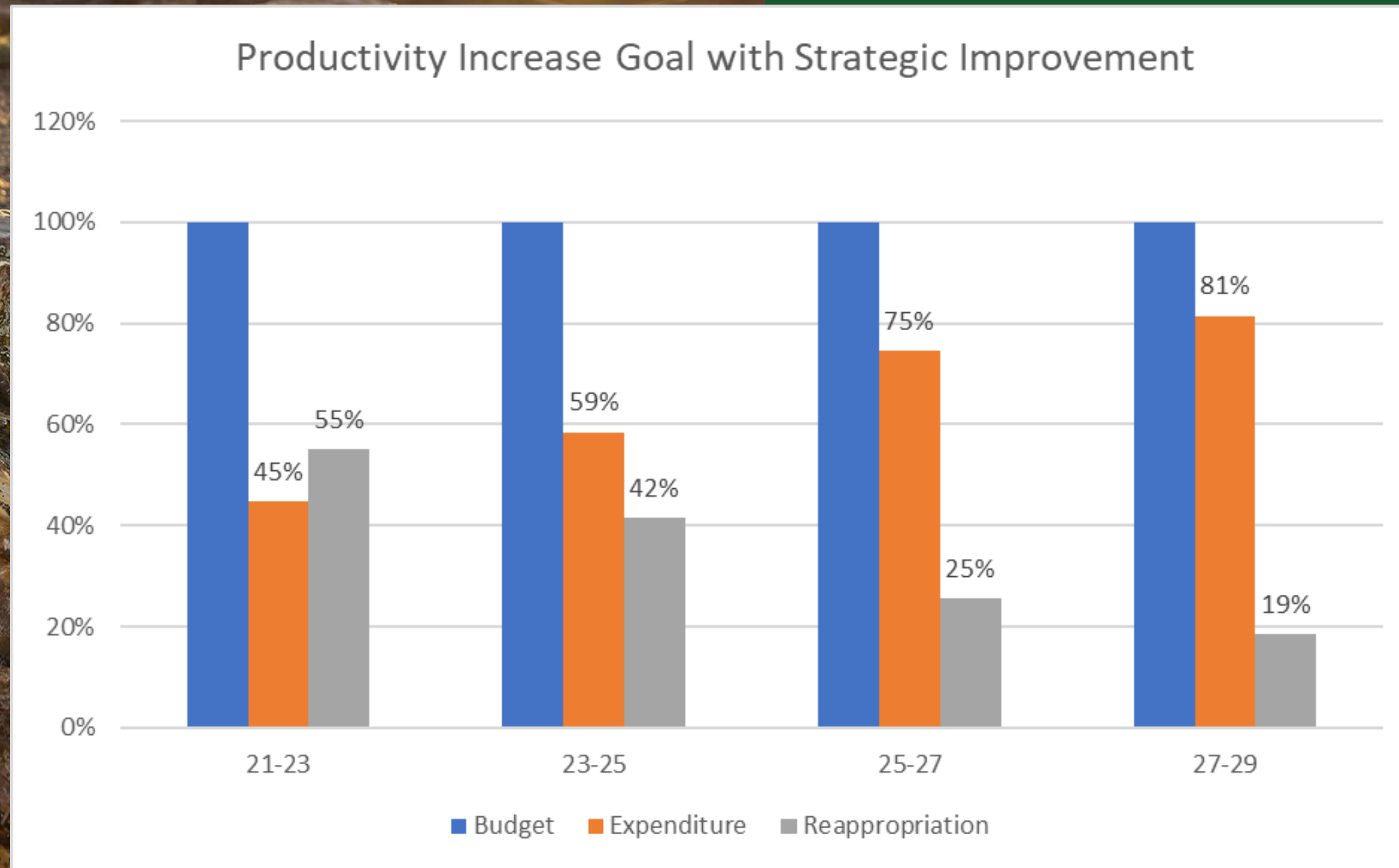


Lake Sammamish Sunset Beach Phase 7



Program Strategic Improvement

- Increased Productivity Goals





'25 - '27 Capital Budget Development

Historic Budgets; Process & Timeline; Charter Team; Requested Action



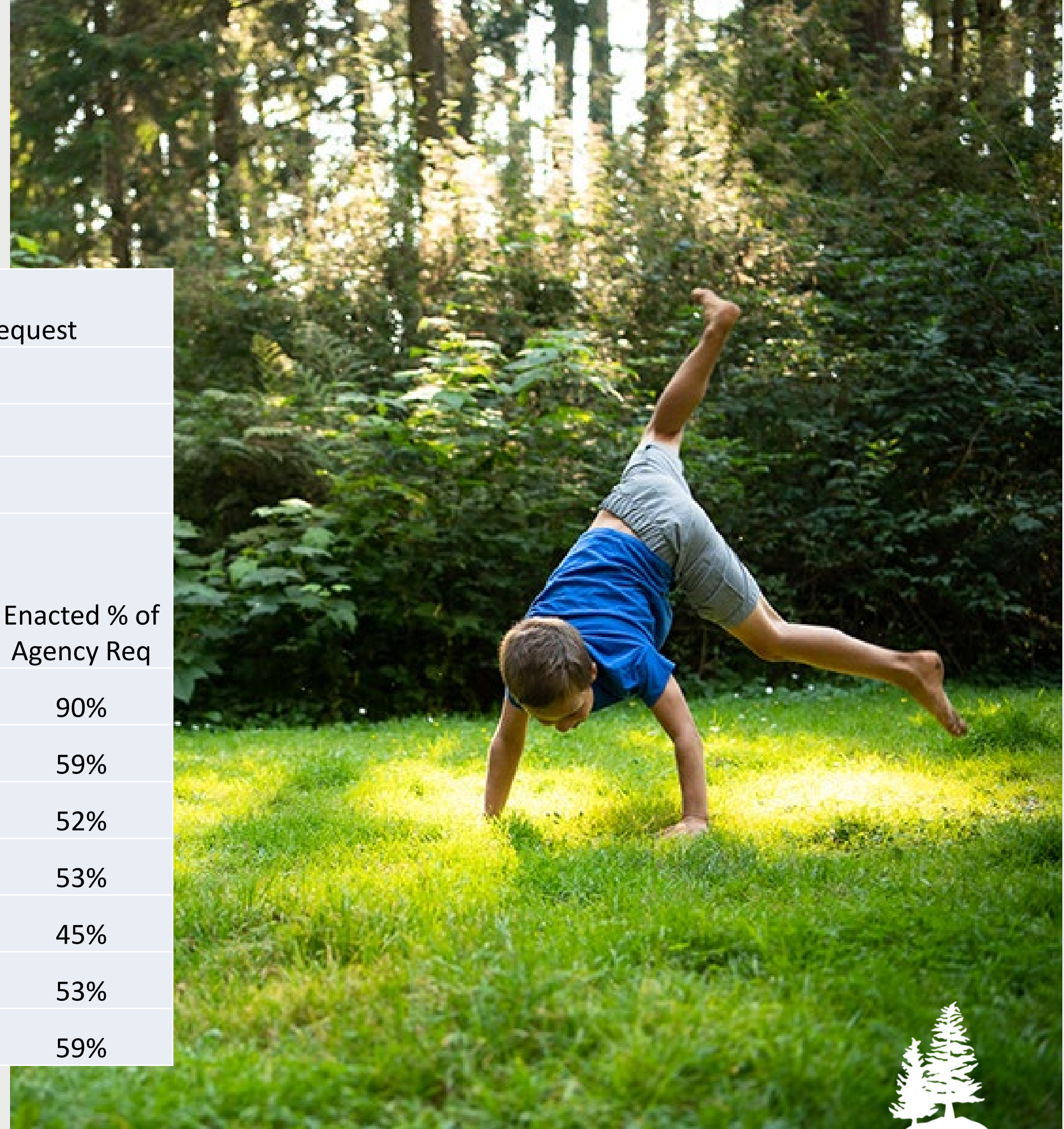
Historic Requests

Agency Request vs Governor's Proposal vs Enacted Budget - New Project Funding Request

December 2020

\$'s in Millions

Biennium	Agency Request	Governor's Proposal	Enacted Budget	Governor's % of Agency Req	Enacted % of Governor's Proposal	Enacted % of Agency Req
2013-15	\$48	\$27	\$43	56%	159%	90%
2015-17	\$88.3	\$78.9	\$52.3	89%	66%	59%
2017-19	\$88.3	\$61.1	\$45.7	69%	75%	52%
2019-21	\$95.7	\$58.7	\$50.9	61%	87%	53%
2021-23	\$115.1	\$103.9	\$52.0	90%	50%	45%
2023-25	\$140.10	\$98.10	\$73.70	70%	75%	53%
				73%	85%	59%



25-27 Process

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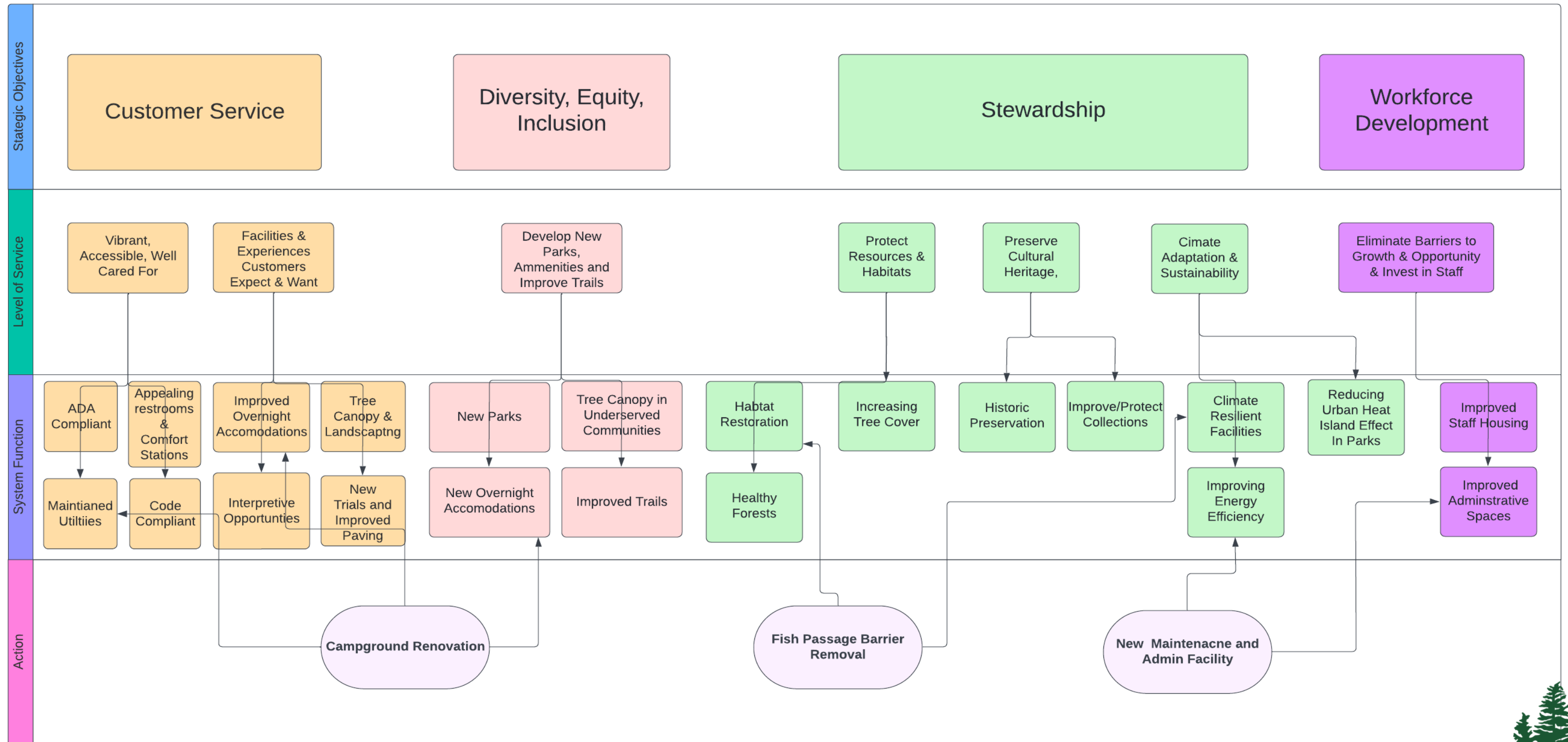


Charter Team

- Cross-Divisional Leadership Membership
- Roles & Responsibilities
- Goals & Objectives



Link to Priorities





Categories of work

Subcategories
Preservation (Existing) vs.
Programmatic (New) %

Additional
Considerations

Budget
Request

Structure – Categories

- Reappropriations
 - Projects that have already been authorized by the legislature and are extending beyond the current biennium.
- Currently Funded Multiphase
 - Current phased projects that have received funding in previous biennia.
- New Multiphase
 - New projects requesting A&E
- New Fully Funded
 - New Projects that include requested funding for all project phases.
- Minor Works
 - Stand-alone projects that can be fully delivered for a maximum of \$1,500,000 per project.



Structure – Subcategories

- Preservation – 80%

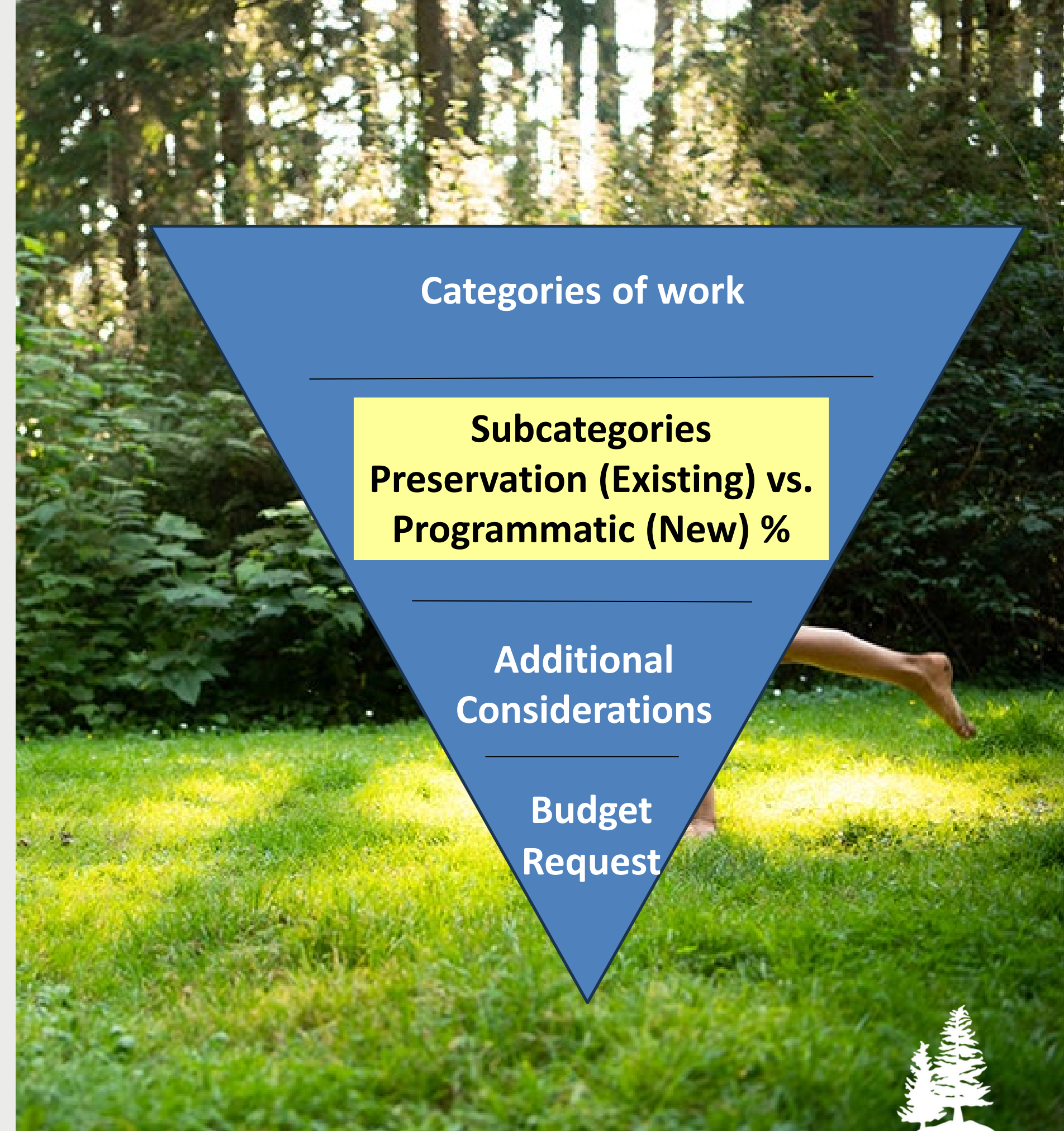
(Existing Infrastructure and Services)

- Replace, restore, renovate, remodel existing infrastructure, assets, experiences.
- Fixing what we have

- Programmatic – 20%

(New Infrastructure and Services)

- New infrastructure, assets, experiences.
- Adding new services or facilities





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Additional Considerations

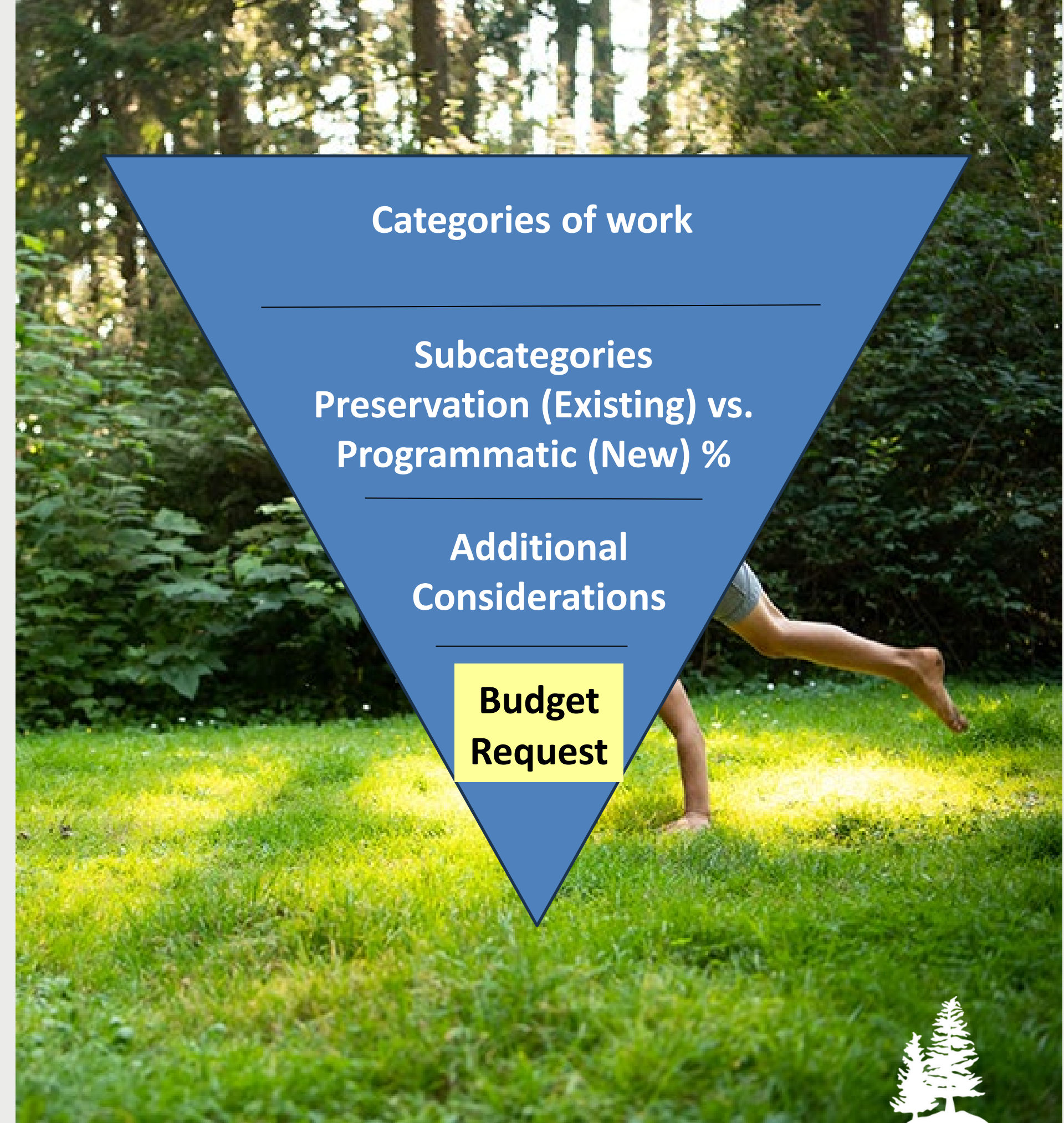
- Shovel Ready
 - Currently 60% design and m/l regulatory complexity
- Health and Safety
 - Utilities, trails, bridges, comfort stations, fire suppression, etc.
- ADA
 - Known barriers or new ADA compliant opportunities
- Energy Efficiency
 - Project opportunities to reduce energy usage, or alternative energy usage
- DEI
 - Equitable access to park experiences and opportunities



~ \$120M

	Preservation (Existing)	Programmatic (New)	Total	Percent
Currently Funded Multiphase Projects	\$ 35.0M	\$ 24.0M	\$ 59.0M	48.56%
New Fully Funded Projects	\$ 32.0M	\$ 1.5M	\$ 33.5M	27.57%
New Multiphase Projects	\$ 11.5M	\$ 0.5M	\$ 12.0M	9.88%
Minor Works	\$ 16.0M	\$ 1.0M	\$ 17.0M	13.99%
Total	\$ 92.4M	\$ 29.3M	\$ 121.7M	
Percent	77.8%	22.2%		

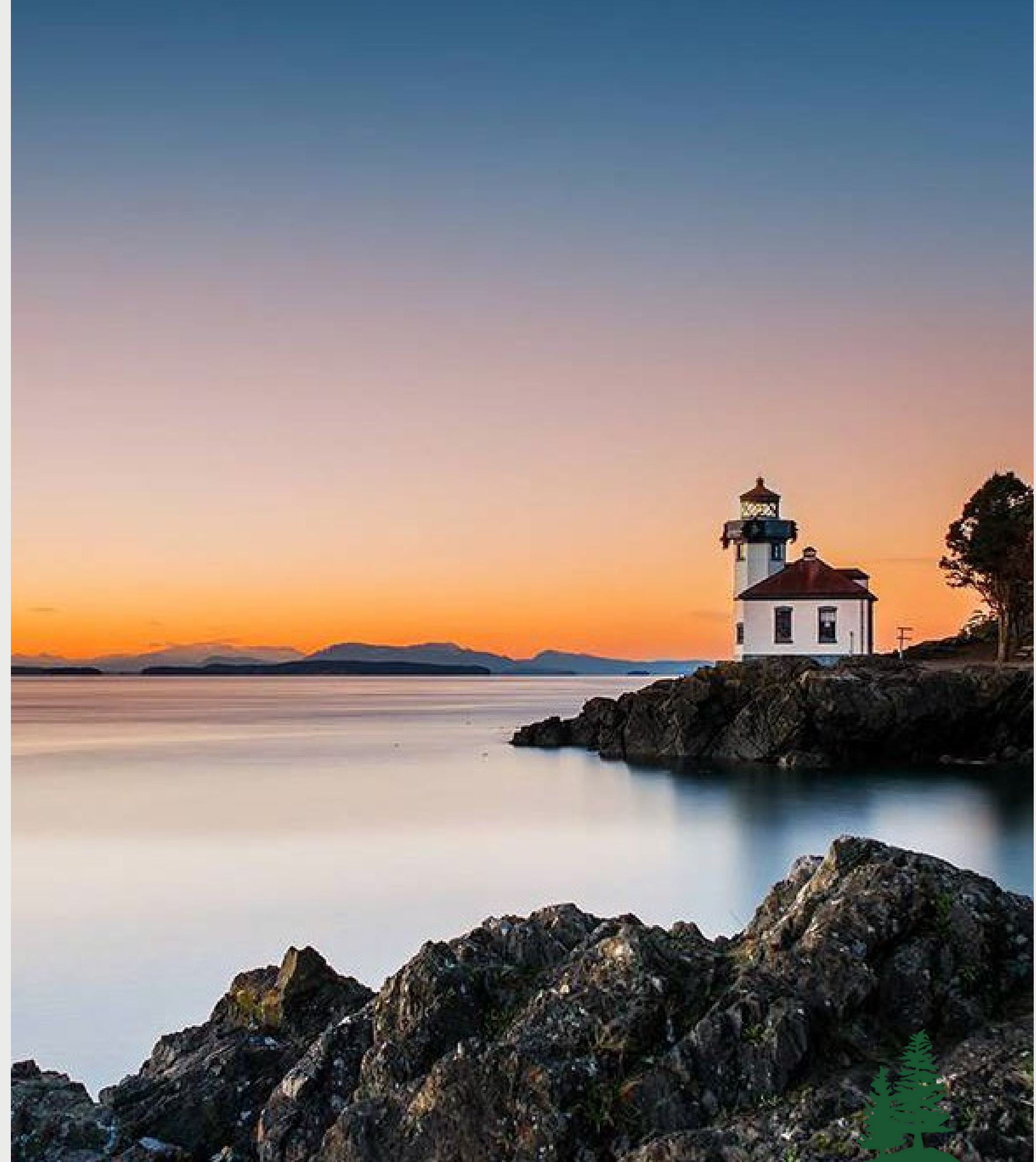
- Shovel Ready - \$37M
- Health & Safety - \$39M
- ADA - \$40M
- Energy Efficiency - \$48M
- Future biennia Multiphase Commitment (from new multiphase projects) - \$44M



Requested Action Tomorrow

Magnitude & Structure

- Approximately 80% Preservation/ 20% Programmatic.
- ~ \$120M
 - ~ 45% Currently Funded Multiphase (Includes P/P)
 - ~ 30% New Fully Funded (includes P/P)
 - ~ 10% New Multiphase (Includes P/P)
 - ~ 15% Minor Works (Includes P/P)



Questions?

